LawOS: REBOOTING THE LEGAL INDUSTRY WITH AI



WSBC

WESTERN STATES BAR CONFERENCE

2025







LEGAL INDUSTRY TRANSFORMATION

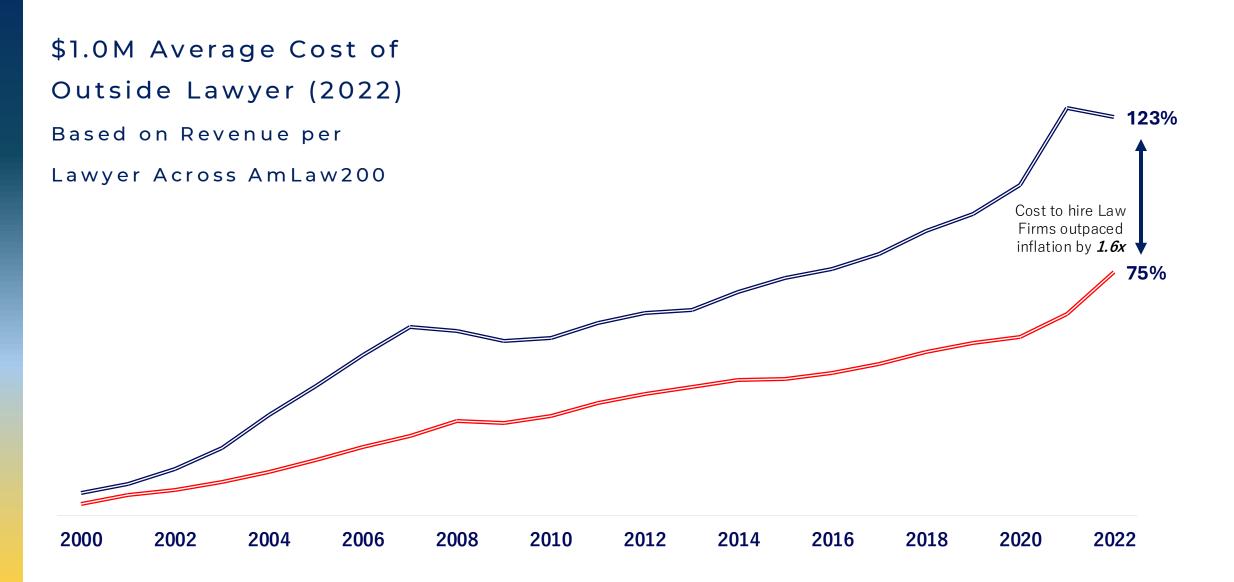
FERTILE GROUNDS FOR DISRUPTION

Law Thick World

"We live in a law thick world. To secure a benefit or avoid a loss in this world, we often find that we must somehow use the law. This is as true for global corporations as it is for ordinary individuals..."

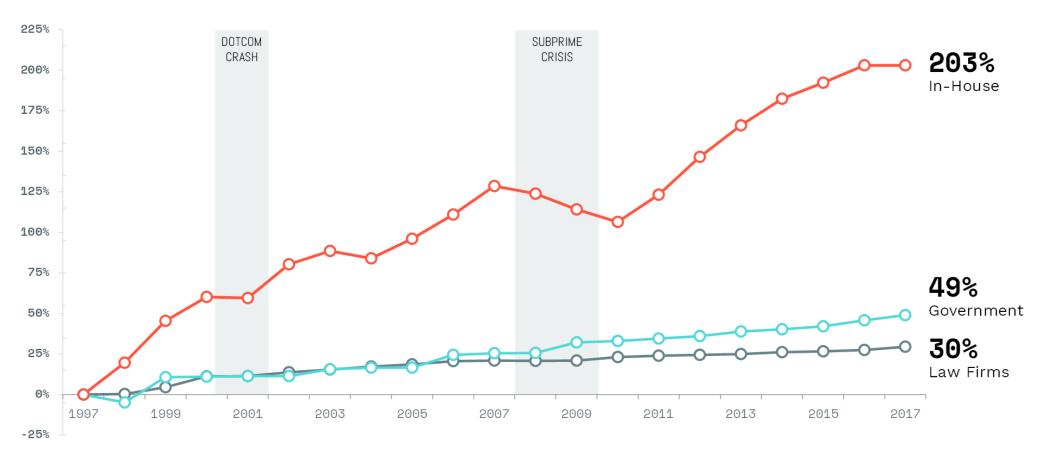
- Noel Semple in Legal Services Regulations at the Crossroads

COST OF HIRING A LAWYER



The number of in-house lawyers has tripled

% CHANGE IN NUMBER OF EMPLOYED LAWYERS BY PRACTICE SETTING, 1997 - 2017



Credit: Bill Henderson on Legal Evolution PBC / Data Source: Bureau of Labor Statistics

The Challenge

Expanding Work Loads

75%

General Counsels that expect workloads to outpace budgets

A need to make team's more effective & efficient

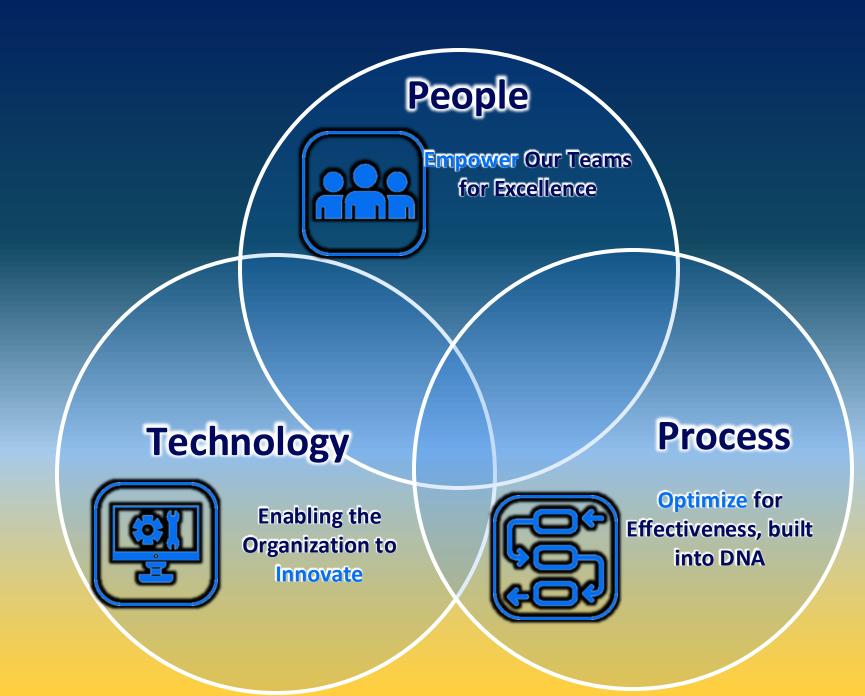
Growing Cost of External Advice

1.6x

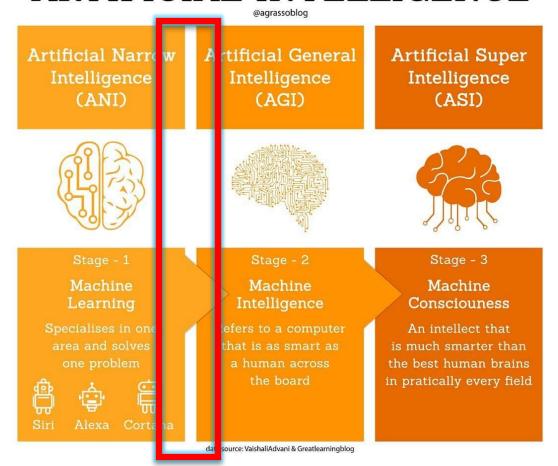
Pace that cost of hiring external counsel has exceeded Inflation

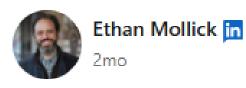
A need to effectively invest in outcomes

The Solution



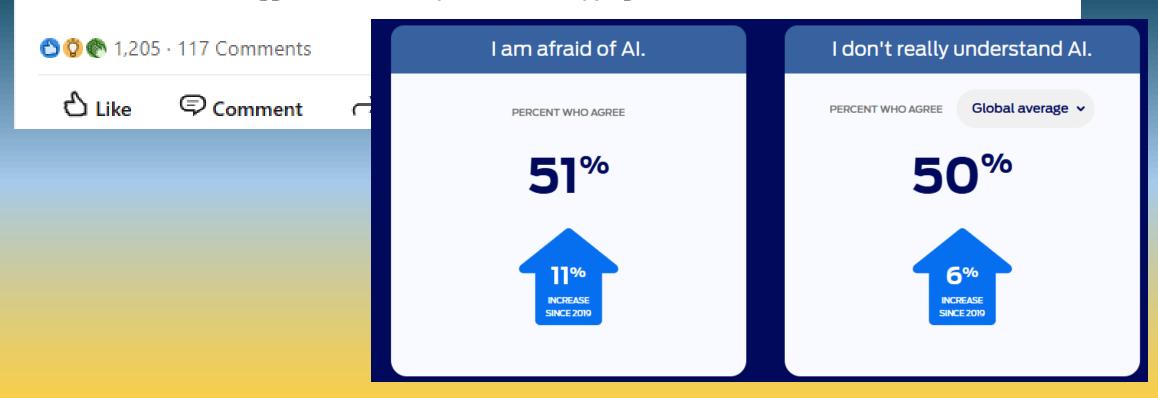
3 TYPES OF ARTIFICIAL INTELLIGENCE





If Al development stopped this week we would have 5-10 years of absorbing the impact of current models on education, culture, healthcare, and business.

But this week has also suggested that development is not stopping.







As Clients Adopt Al, Slow Service is a Bottleneck...

Slow Service = No Service

Large Language Models (LLM)

The technology has finally caught up with the words.



Language is the central tool of our trade.



John Roberts
Chief Justice, United States Supreme Court

All that can read text and images
All that can summarize text and images
All that can annotate text and images
All that can analyze text and images
All that can translate text and images
All that can categorize text and images
All that can synthesize text and images
All that can interpret text and images

2023











- •ChatGPT was being released as a "research preview"
- •ChatGPT has "no source of truth"
- •ChatGPT therefore "sometimes writes plausible-sounding but incorrect or nonsensical answers"
- ChatGPT "is sensitive to tweaks to the input phrasing"
- •ChatGPT has issues that "arise from biases in the training data"
- •ChatGPT tends to "guess what the user intended" rather than "ask clarifying questions"
- •ChatGPT "will sometimes respond to harmful instructions or exhibit biased behavior"

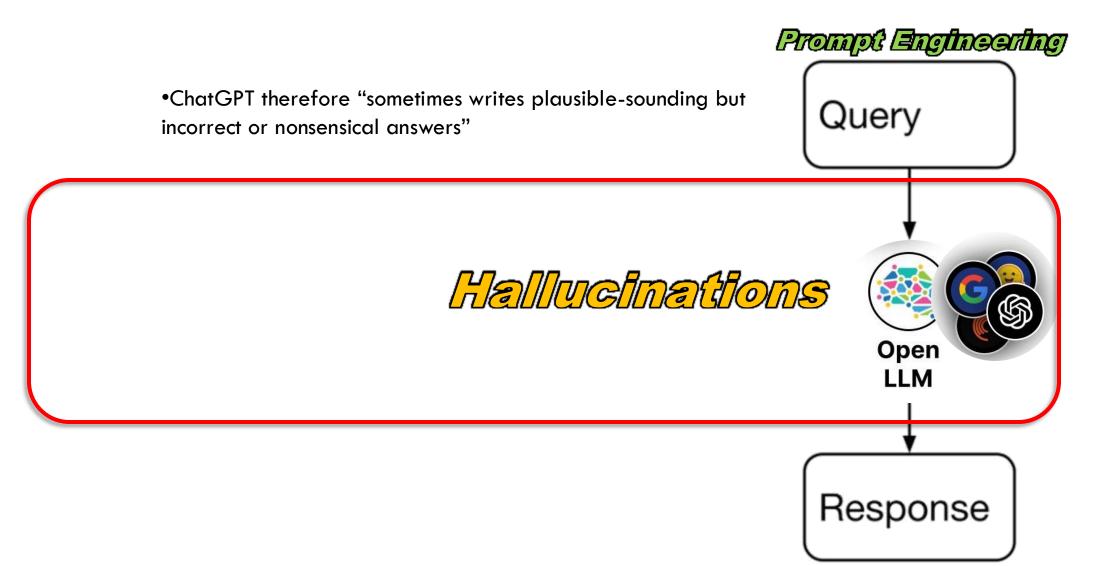
ChatGPT is incredibly limited, but good enough at some things to create a misleading impression of greatness.

it's a mistake to be relying on it for anything important right now. it's a preview of progress; we have lots of work to do on robustness and truthfulness.

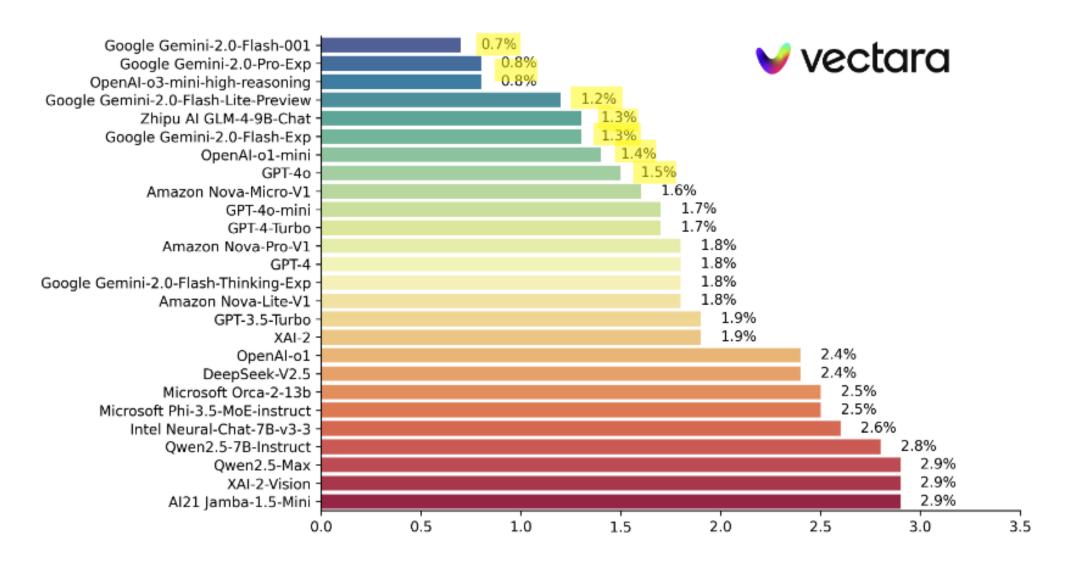
6:11 PM · Dec 10, 2022



RAG - Retrieval Augmented Generation



Hallucination Rates for Top 25 LLMs



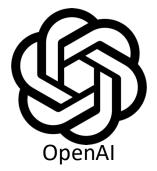
SONY PICTURES TELEVISION PHRASE #abc7eyewitness

Briefing | The world that Bert built

Large Language Models (LLM)

Huge "foundation models" are turbo-charging AI progress

They can have abilities their creators did not foresee









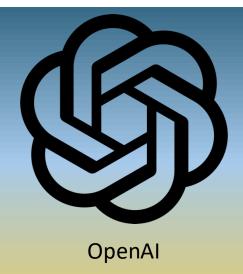














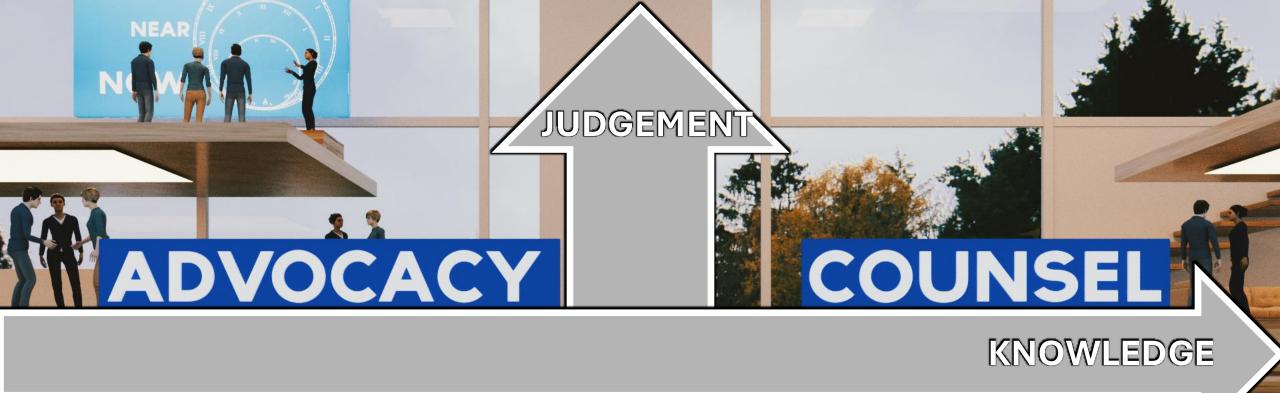
Sourcing Use Cases

50+

Ford Legal Ops+ sourced 50+ Casetext CoCounsel Use Cases from Billing Data and Internal Process Mapping & Qualitative Discussions

Use Cases Evaluated Based on Prioritization Matrix

In collaboration with Casetext, Ford Legal Ops+ evaluated each of these Use Cases based on the Highest Return on Investment and Lowest Implementation Complexity











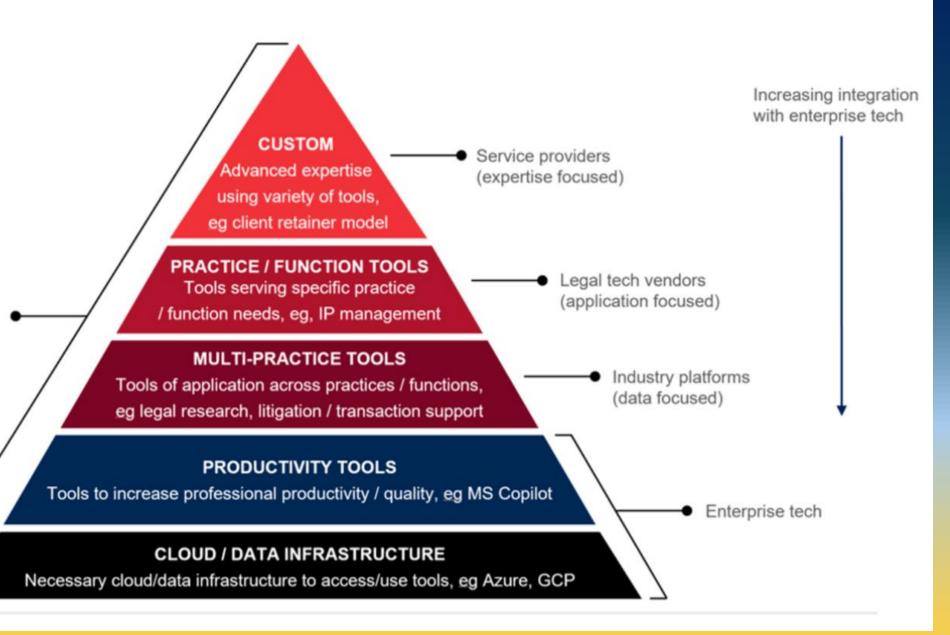




WHAT REPETITIVE TASKS ARE YOU BURDENED WITH THAT DON'T UTILIZE YOUR SKILL AND EXPERIENCE

Each layer of the technology and commercial stack infused with Al.

Right stack of capabilities (models, tools and partners) depends on specific client / use case needs.



Productivity Tools Use Cases **PRODUCTIVITY TOOLS** Tools to increase professional productivity / quality, eg MS Copilot

Company Productivity Tools

Follow Company Policies on Information Sharing

Office Suite Tools Enterprise
Content
Creation
(Chatbots)

Project
Management
+ Workflow





Google Gemini















Public Productivity Tools

Should NOT Use Company Non-public Information

Public Content Creation (Chatbots)

Online Search

Image and Presentation



ChatGPT



Anthropic

ุค NotebookLM





Google





Adobe Firefly

beautiful ai

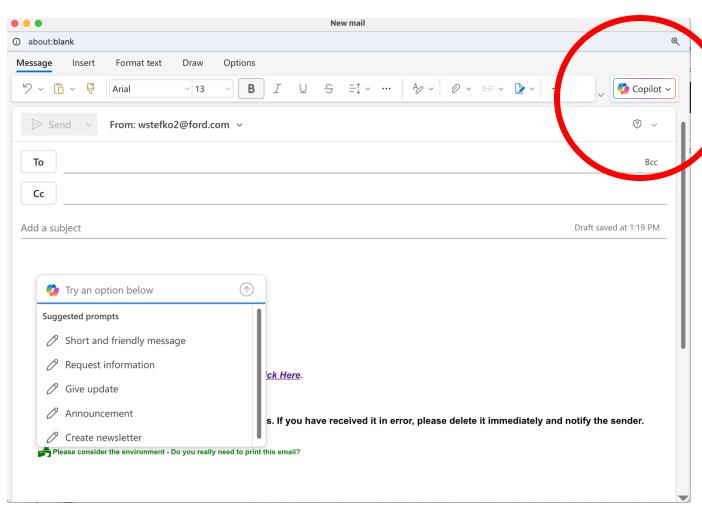
PRODUCTIVITY TOOLS

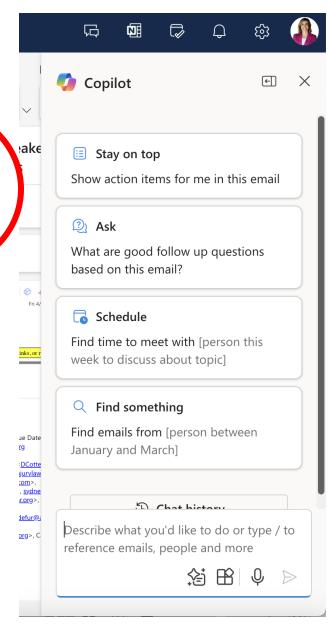
Tools to increase professional productivity / quality, eg MS Copilot

Non-Exhaustive List — Examples Only

Microsoft Copilot

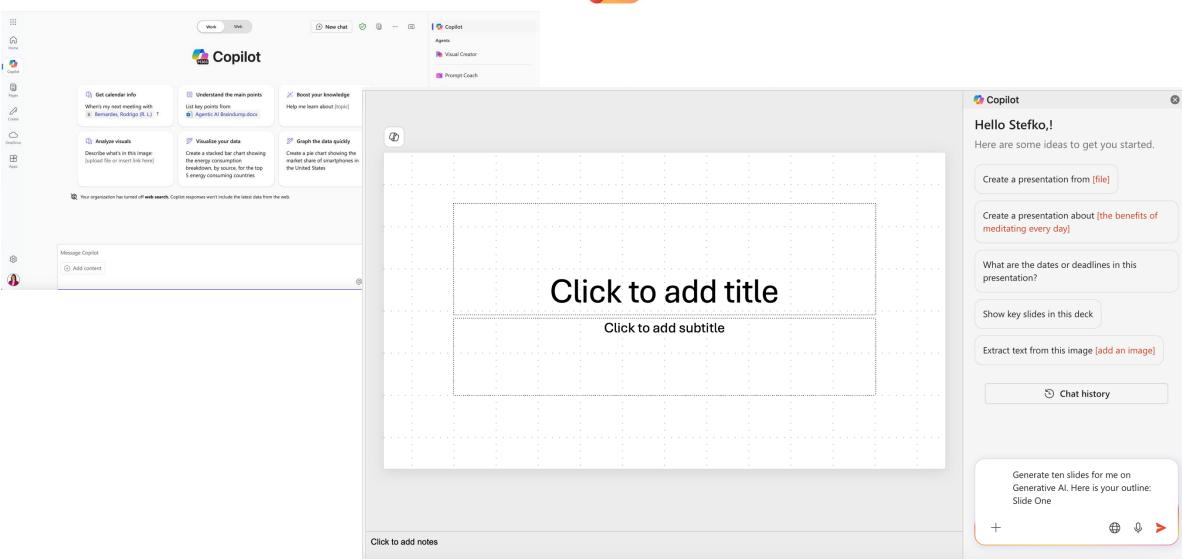






Microsoft Copilot

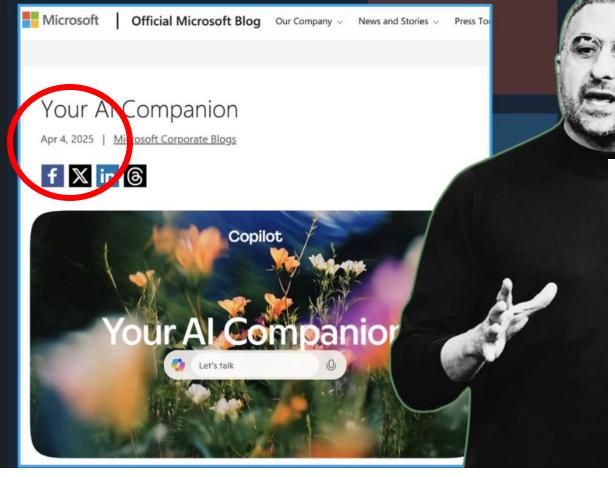




Microsoft CoPilot









Conor Grennan • Following

Chief Al Architect, NYU Stern School of Business | NY Times and #1 Int'l best... 5h ⋅ ❸

BREAKING: Minutes ago, Microsoft dropped some huge Copilot announcements: Agents! Personalization! Podcast-y stuff! Can Copilot be your true copilot? Check this out:

Mustafa Suleyman, CEO of Microsoft Al announced that for Microsoft's 50th birthday, Copilot was getting personal.

This has been his personal mission since he came over from founding Inflection and DeepMind. And today felt like a big step - we'll see how it all looks live, so just hang on, but the news is promising:

Company Productivity Tools

Follow Company Policies on Information Sharing

Office Suite Tools Enterprise
Content
Creation
(Chatbots)

Project
Management
+ Workflow



Microsoft CoPilot



Google Gemini

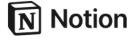














Public Productivity Tools

Should NOT Use Company Non-public Information

Public Content Creation (Chatbots)

Online Search

Image and Presentation



ChatGPT





perplexity









Adobe Firefly

beautiful ai

PRODUCTIVITY TOOLS

Tools to increase professional productivity / quality, eg MS Copilot

Non-Exhaustive List — Examples Only



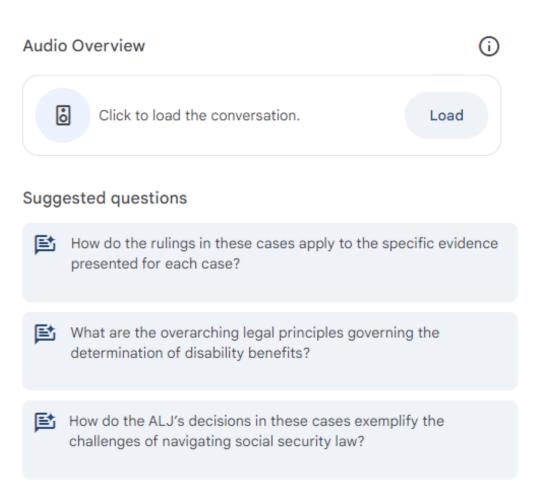
* Notebook guide

Help me create



Summary

These documents are excerpts from legal briefs filed in court cases regarding Social Security Disability benefits, where claimants appeal the denial of their benefits. They demonstrate the legal argumentation involved in such cases, focusing on the ALJ's (Administrative Law Judge) assessment of the claimant's disability based on their medical evidence, their testimony regarding their functional limitations, and how the ALJ's conclusions are challenged by claimants in their appeal. The court, in turn, evaluates the ALJ's reasoning and determination of whether their conclusion is supported by substantial evidence.



What is the standard for assessing whether the ALJ properly evaluated the claimant's testimony regarding symptoms?

Standard for Evaluating Claimant Testimony Regarding Symptoms

When evaluating a claimant's testimony about their symptoms, the ALJ must follow a two-step process.

Step One:

- The ALJ must determine whether there is objective medical evidence to support the claimant's complaints. 1 (2) (3) (4)
- At this stage, the claimant is not required to prove that their impairment could reasonably be expected to cause the full severity of the symptoms alleged.
- The claimant simply needs to show that the impairment could reasonably be expected to cause some degree of the symptom.
- The ALJ cannot reject the claimant's subjective complaints solely because there's a lack of medical evidence fully corroborating the alleged severity of the pain. 10 11 12 13 14

Step Two:

- If the claimant demonstrates objective medical evidence supporting their symptoms and there is no evidence of malingering, the ALJ can only reject the claimant's testimony about the severity of the symptoms if the ALJ provides "specific, clear, and convincing reasons" for doing so. 6 7 8 9 ...
- The ALJ must identify what specific testimony is not credible and explain what evidence contradicts the claimant's complaints.
 24 25 26 27 ...
- The ALJ's decision must be detailed enough to allow a court to determine that the ALJ rejected the claimant's testimony for valid reasons and didn't arbitrarily discredit their testimony. (12) (24) (30) (34) ...
- The ALJ should consider the following factors when evaluating the claimant's testimony: 17 26 39 40
 - o Daily activities
 - o The location, duration, frequency, and intensity of the claimant's symptoms
 - o Precipitating and aggravating factors.

PRODUCTIVITY TOOLS

de effects

Tools to increase professional productivity / quality, eg MS Copilot

Other relevant factors

which decision talks about how a plaintiff's ability to live on their own for three months in a van showed he was not disabled

Plaintiff Living in a Van for Three Months

Source 1 discusses how a plaintiff's stay in San Francisco for three months was used by the ALJ to discount the opinions of medical experts who found the plaintiff to have marked limitations in social functioning and concentration, persistence, and pace. The ALJ viewed the three month period as a successful venture, demonstrating the plaintiff's self-sufficiency.

However, the source goes on to state that this was not a rational interpretation of the record. The plaintiff was living in a van, working part-time, and returned to San Diego because living in a van in San Francisco's climate was not sustainable.

The source argues that the evidence actually supports the medical experts' opinions, showing that the plaintiff's move was impulsive and poorly planned, highlighting his difficulties in maintaining concentration, persistence, and pace.

Furthermore, the source criticizes the ALJ's decision to selectively focus on this single three-month period, arguing that it cannot be considered substantial evidence to support the ALJ's RFC finding. It points to case law that states that ALJs cannot selectively pick isolated instances of improvement as a basis for concluding that a claimant is not disabled.







☐ Save to note

Company Productivity Tools

Follow Company Policies on Information Sharing

Office Suite Tools Enterprise
Content
Creation
(Chatbots)

Project
Management
+ Workflow



Microsoft CoPilot



Google Gemini















Public Productivity Tools

Should NOT Use Company Non-public Information

Public Content Creation (Chatbots)

Online Search

Image and Presentation



ChatGPT













Adobe Firefly

beautiful ai

PRODUCTIVITY TOOLS

Tools to increase professional productivity / quality, eg MS Copilot

Non-Exhaustive List — Examples Only

Anthropic's Claude

Last year, this was my quote in the performance review for my courtroom deputy: "Trina continues to get even better as a courtroom deputy. She continues to be dependable and very hard-working, but in the last year she has demonstrated notable growth in addressing issues proactively. I really enjoy working with her." Please draft a similar quote for this year's review. She has continued to perform at a high level and I appreciate her work.

Here's a performance review quote that builds on last year's feedback while highlighting Trina's continued excellence:

"Trina remains an exceptional courtroom deputy who consistently sets a high bar for excellence. Her proactive approach to managing courtroom operations has become a real strength, and she continues to demonstrate remarkable attention to detail and sound judgment. Her reliability and strong work ethic make her an invaluable member of our team, and I continue to deeply appreciate our working relationship."

PRODUCTIVITY TOOLS

AG

Thanks, but it sounds too similar. I'm concerned she may look at the quotes back to back and think I just phoned it in. Could you update the wording to have the same intention but stated a bit differently?

@ Edit

Here's a fresh take that conveys your appreciation while using different language:

"As a courtroom deputy, Trina exemplifies what it means to be a true professional. She anticipates needs before they arise, manages complex situations with remarkable composure, and consistently delivers outstanding work. Her contributions to our courtroom operations have been invaluable, and her dedication to excellence makes her a pleasure to work with each day."

This version maintains the positive sentiment while using entirely different phrasing and highlighting specific qualities that weren't mentioned in the previous year's review. Would you like me to try another variation?



What are some analogies I could use to describe an attorney who has overstated the importance of a case to their legal issue?

Let me offer some fitting analogies for an attorney exaggerating a case's significance:

- Like a fisherman turning a minnow into a whale story what started as a small catch
 grows bigger with each telling
- Similar to a meteorologist treating every cloudy day like an incoming hurricane raising unnecessary alarms when routine weather is expected
- Like someone claiming they've found a revolutionary new recipe when they've just added an extra pinch of salt to an existing dish
- 4. Comparable to treating a paper cut as if it requires emergency surgery
- Like calling a puddle the Pacific Ocean technically they're both bodies of water, but the scale comparison is absurd

Would you like me to elaborate on any of these or explore other analogies that might better fit your specific context?





Claude can make mistakes. Please double-check responses.

Stein Verdict Form PDF ①



AG I am attaching a draft special verdict form. Give me three alternatives for the questions in the verdict form that make it more easy to understand to a non-lawyer

I'll help you create more user-friendly versions of the special interrogatories that would be easier for jurors to understand.



Alternative Jury Verdict Form Versions Click to open document

I've created three different versions of the verdict form, each taking a different approach to making the questions more accessible to non-lawyers:

- 1. Version 1 uses plain language and focuses on making each question as clear as possible while maintaining the legal meaning.
- 2. Version 2 takes a Q&A format approach, with more context and clearer answer choices. This version might be especially helpful for jurors who prefer having more explanation.
- 3. Version 3 uses a timeline approach, organizing questions based on when things happened in the case, which might help jurors connect the questions to the evidence they heard.

Key improvements across all versions include:

- · Removing legal jargon
- · Using shorter sentences
- · Adding context where helpful
- · Making the yes/no choices clearer
- Using more natural language
- · Organizing related questions together

PRODUCTIVITY TOOLS

nodify any of these versions or would you prefer a different

Tools to increase professional productivity / quality, eg MS Copilot





Please provide a one paragraph explanation of the tax concept of FDII, or foreign-derived intangible income. The paragraph should be at the level of an eighth grade reader.



Foreign-derived intangible income, or FDII, is a special tax rule for U.S. companies that sell products or services to customers in other countries. It's designed to encourage American businesses to sell more things overseas. Basically, if a U.S. company makes money from selling to foreign customers, they might pay less taxes on that money. This applies to things like selling software, patents, or providing services to people in other countries. The government created this rule to help U.S. companies compete better with businesses from other countries and to keep jobs and business activities in the United States.





Claude can make mistakes. Please double-check responses.



Thanks. I think I need it to be slightly more sophisticated in language. Could you provide the explanation at a 12th grade reading level?



Certainly. Here's an explanation of FDII at a 12th grade reading level:

Foreign-derived intangible income (FDII) is a provision in U.S. tax law designed to incentivize domestic corporations to export goods and services related to intangible assets. Introduced as part of the 2017 Tax Cuts and Jobs Act, FDII offers a reduced tax rate on income that U.S. companies earn from foreign sales and services, particularly those associated with intellectual property like patents, trademarks, and copyrights. The policy aims to encourage multinational corporations to maintain their intellectual property and production within the United States while expanding their global market presence. By providing this tax benefit, the government seeks to enhance the competitiveness of U.S. companies in the international marketplace and discourage the offshoring of valuable intangible assets and related economic activities.





Company Productivity Tools

Follow Company Policies on Information Sharing

Office Suite Tools Enterprise
Content
Creation
(Chatbots)

Project
Management
+ Workflow

Public Productivity Tools

Should NOT Use Company Non-public Information

Public Content Creation (Chatbots)

Online Search

Image and Presentation



Microsoft CoPilot



Google Gemini

















ChatGPT



Anthropic

ค NotebookLM









Adobe Firefly

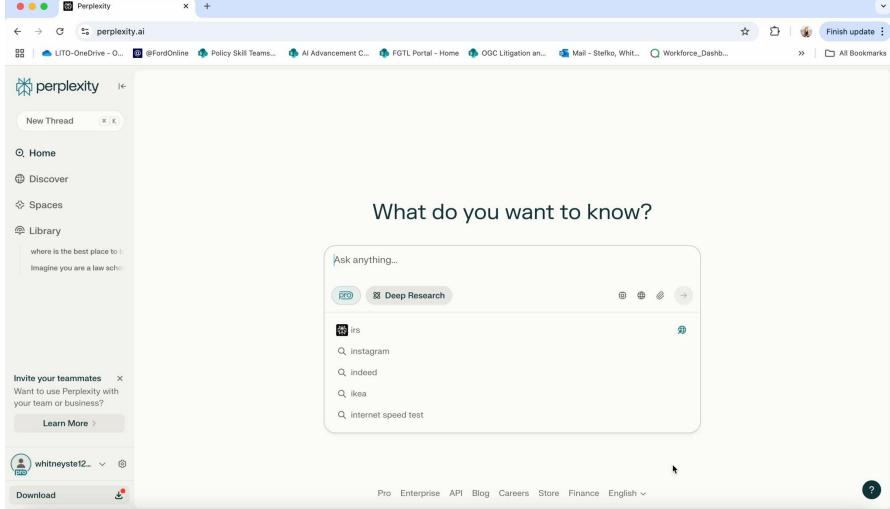
beautiful.ai

PRODUCTIVITY TOOLS

Tools to increase professional productivity / quality, eg MS Copilot

Non-Exhaustive List — Examples Only





PRODUCTIVITY TOOLS

Tools to increase professional productivity / quality, eg MS Copilot

Oth	er Use Cases summarizing Documents	Office Suffe Tool-review a repository of less contracts and summarize all expiration dates in a table Online Search – summarize recent privacy law changes in specific jurisdiction
2.	LegalResearch	OnlineScardi — scardi for recent IP infringements Confert Greation Tool — generale sample motion or legal paper in relevant jurisdiction with relevant case law included. *Extra care using Productivity Tools in subject matter specific areas
ప ం	Raviaving/Analyzing Documents	Content Ceneration Tool—Review/analyze evidentiary materials for key documents Office Suffe Tool—Review/analyze judicial nules/order
∕d₀	Draffing Documents	Office Sulle Tool-Diaftouilline for excengument based on entire entire of the continuous of the contin
5.	Comparing Info Against Reference Materials PRODUCTIVITY TOOLS ase professional productivity / quality, eg MS Copilot	Taskbettersuftedforacustomsolution.

Multi-Practice Tools + Use Cases

using variety of tools, eg client retainer mode

PRACTICE / FUNCTION TOOLS

Tools serving specific practice
/ function needs, eg, IP management

MULTI-PRACTICE TOOLS

Tools of application across practices / functions, eg legal research, litigation / transaction support

PRODUCTIVITY TOOLS

Tools to increase professional productivity / quality, eg MS Copilo

Multi-Practice Tools

Legal Research Legal Assistants Matter/Case
Management/
Document Management

eBilling/ Time Tracking





WESTLAW PRECISION





Discover Vincent Al



LEGORA









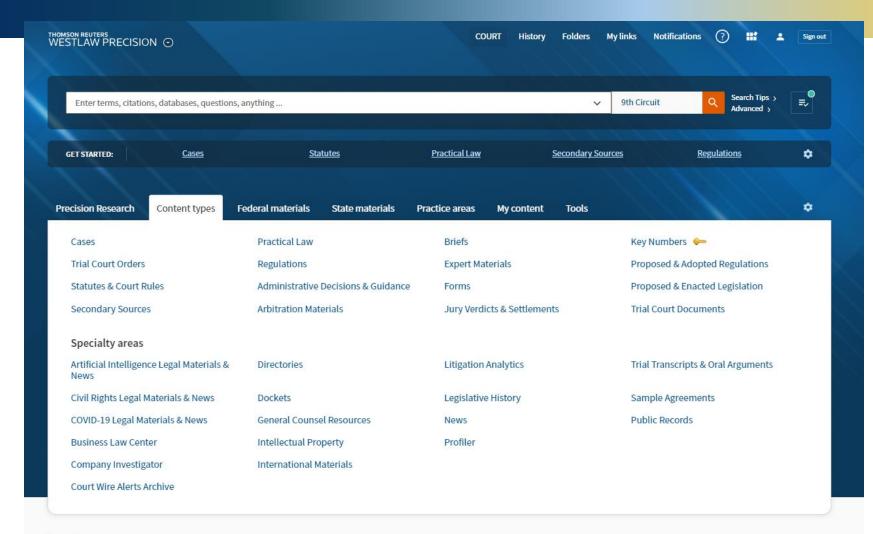




MULTI-PRACTICE TOOLS

Tools of application across practices / functions, eg legal research, litigation / transaction support

Non-Exhaustive List — Examples Only



Key Features

MULTI-PRACTICE TOOLS

Tools of application across practices / functions, eg legal research, litigation / transaction support

> Overruled in Part - See which parts of overruled cases are invalid and which are still good law.

Graphical View of History

See your research session in a graphical view to help you identify key points in your research to



Easily build an outline of your research as you work without switching applications. Export to Word when you're done.



Quick Check

Al-powered review of your brief in minutes. Securely upload your brief for analysis from the world's most powerful legal document analysis algorithms.

Exclusive to Westlaw Precision: Analyze documents that contain no citations (e.g. pleadings, emails, or drafts)

Quick Check

Cutting-edge AI combined with Westlaw's editorial excellence delivers relevant authority traditional research might miss.

What would you like to do today?



Check your work

- · Examine an early draft of a brief or opinion to finish research much faster
- · Double-check your work before filing to see if you missed anything important
- · Update an older brief that may cite outdated law or require newer authority

Check your work



Improved

Analyze an opponent's work

- · Identify potential issues with the opponent's cited authority and quotations
- · See relevant authority contrary to the positions in the opponent's filing
- Get analysis of your own work to anticipate attacks or spot weaknesses

Analyze an opponent's work



Quick Check Judicial

- · See analysis of the issues and citations in the briefs filed by both parties to a matter
- · Review the most relevant authority for the legal issues that neither party cited
- · Discover issues with the citations and quotations relied upon by the parties

Quick Check Judicial

acy of your data is important to us. We employ multiple layers of security to keep it saie.

MULTI-PRACTICE TOOLS

Tools of application across practices / functions, eg legal research, litigation / transaction support

Quick Check Judicial

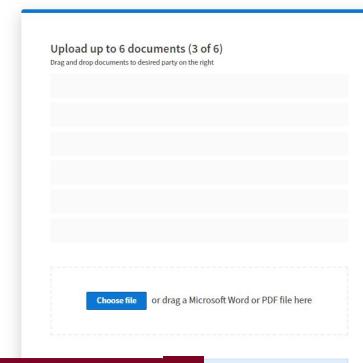
Get analysis of the citations and quotations from both sides of a matter and see relevant authority cited by neither party.

Set as my default

Assign documents

Party 1 name

← Back to start



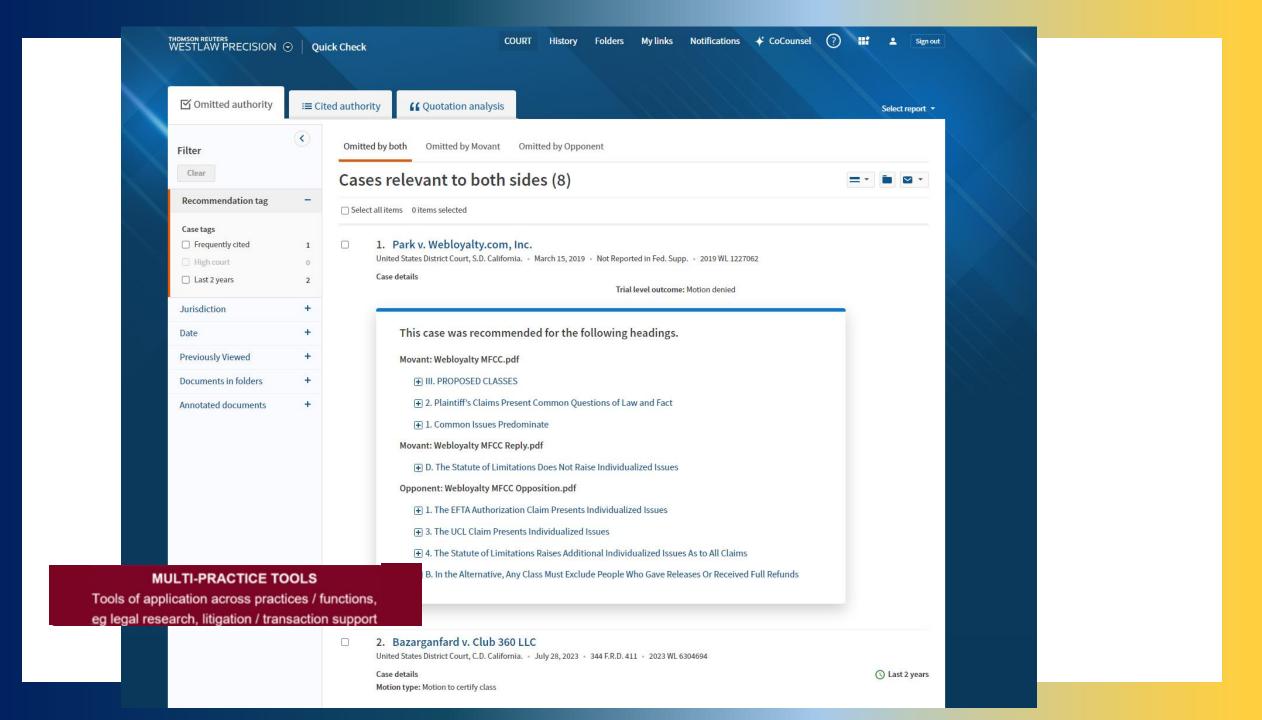
data is important to us. We ty to keep it safe. (i)

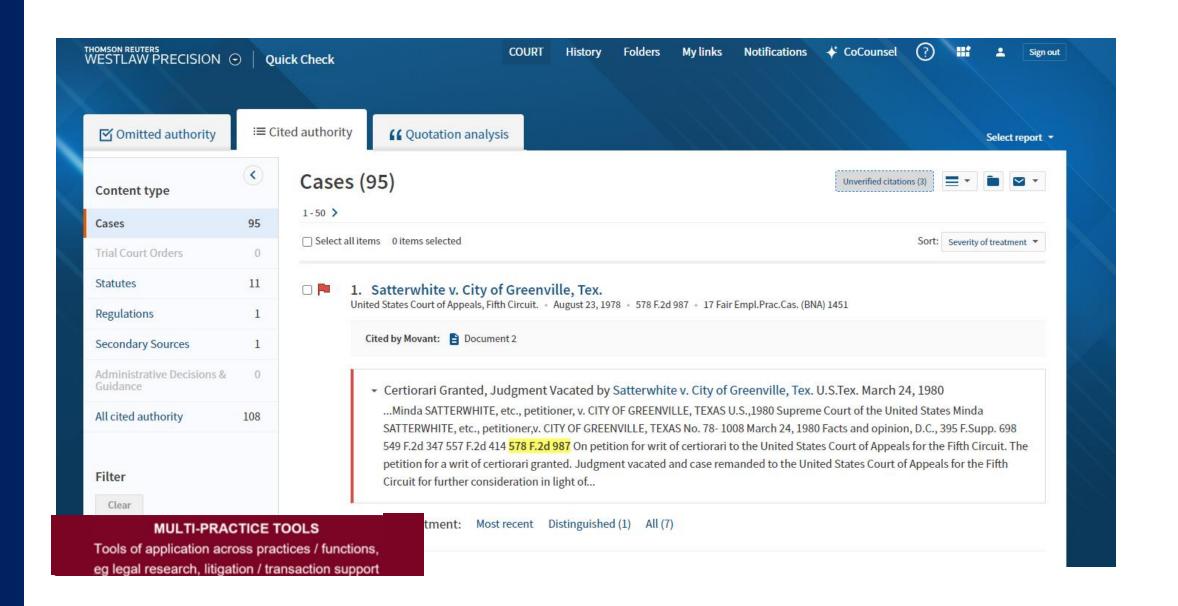
Tools of application across practices / functions, eg legal research, litigation / transaction support

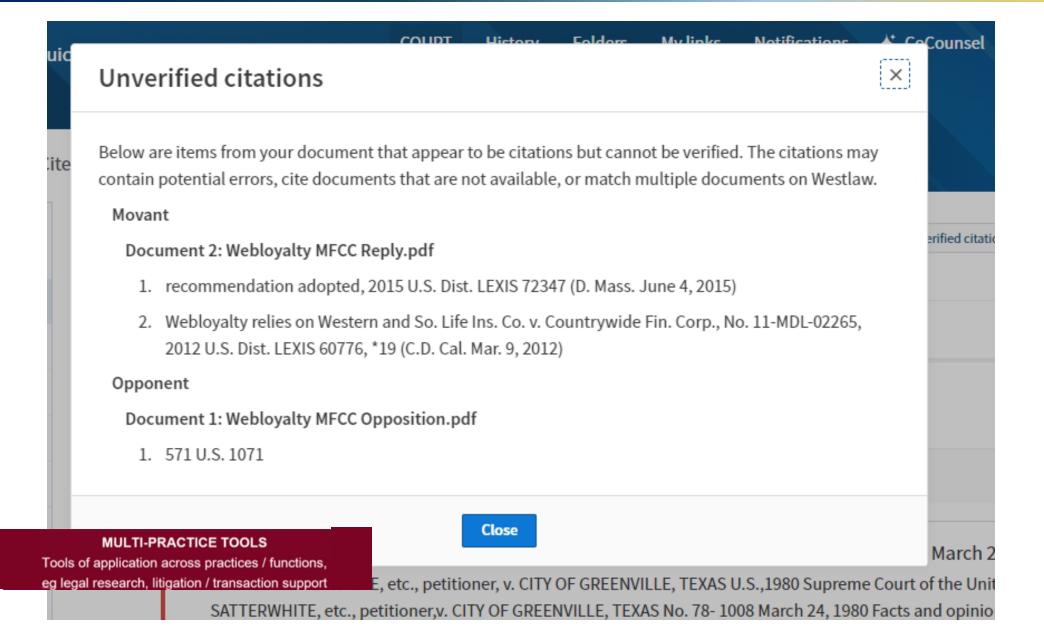
Movant 3. Drag and drop or press enter to assign selected file to Party 1 Party 2 name Max characters 25 Opponent → Webloyalty MFCC Opposition.pdf 2. Drag and drop or press enter to assign selected file to Party 2 3. Drag and drop or press enter to assign selected file to Party 2 Report name Movant v Opponent Start analysis

Max characters 25

MULTI-PRACTICE TOOLS









66 Quotation analysis

the authorization is not relevant. See Jordan v. Freedom Nat'l Ins. Servs., No. CV-16-00362, 2016 U.S. Dist. LEXIS 131366, at *11 (D. Ariz. Sep. 26, 2016). EFTA also requires merchants to provide a copy of the authorization to...

essential terms in order to be binding. Although it is clear that an electronic "signature" can be legally sufficient under Washington state law, see Wash. Rev.Code § 19.34.010(2), Washington courts have not decided whether or under...

36 7

43

17

19

 \square 3.

Quotation from the analyzed document

Differences

...Seventh Claim challenges Webloyalty's practice of continuing to collect membership fees from consumers who enrolled in a Webloyalty program through a data pass method after the enactment of ROSCA, California Business and Professions Code § 17200 prohibits businesses from engaging in

Unfair competition; prohibite... CA BUS & PROF § 17200 • West's Annotated California Codes **Business and Professions Code**

As used in this chapter, unfair competition shall mean and include



"any unlawful, unfair or fraudulent business act of practice."

Business practices violate section 17200 if they are unlawful,

any unlawful, unfair or fraudulent business act or practice

and unfair, deceptive, untrue or misleading advertising and any

unfair or fraudulent, Col. Toch Comms, Inc. v. L.A. Cellular Tel.

; Stop Youth Addiction, Inc. v. Tools of application across practices / functions, 553, 560 (1998). Plaintiff has

act prohibited by Chapter 1 (commencing with Section 17500) of Part 3 of Division 7 of the Business and Professions Code.

MULTI-PRACTICE TOOLS

eg legal research, litigation / transaction support

Quick Check

Cutting-edge AI combined with Westlaw's editorial excellence delivers relevant authority traditional research might miss.

What would you like to do today?



Check your work

- · Examine an early draft of a brief or opinion to finish research much faster
- · Double-check your work before filing to see if you missed anything important
- · Update an older brief that may cite outdated law or require newer authority

Check your work



Improved

Analyze an opponent's work

- Identify potential issues with the opponent's cited authority and quotations
- See relevant authority contrary to the positions in the opponent's filing
- Get analysis of your own work to anticipate attacks or spot weaknesses

Analyze an opponent's work



Quick Check Judicial

- . See analysis of the issues and citations in the briefs filed by both parties to a matter
- · Review the most relevant authority for the legal issues that neither party cited
- · Discover issues with the citations and quotations relied upon by the parties

Quick Check Judicial

vacy of your data is important to us. We employ multiple layers of security to keep it safe. (1) **MULTI-PRACTICE TOOLS**

Tools of application across practices / functions, eg legal research, litigation / transaction support

Multi-Practice Tools

Legal Research Legal Assistants Matter/Case
Management/
Document Management

eBilling/ Time Tracking





WESTLAW PRECISION





Discover Vincent Al



LEGORA



MITRATECH





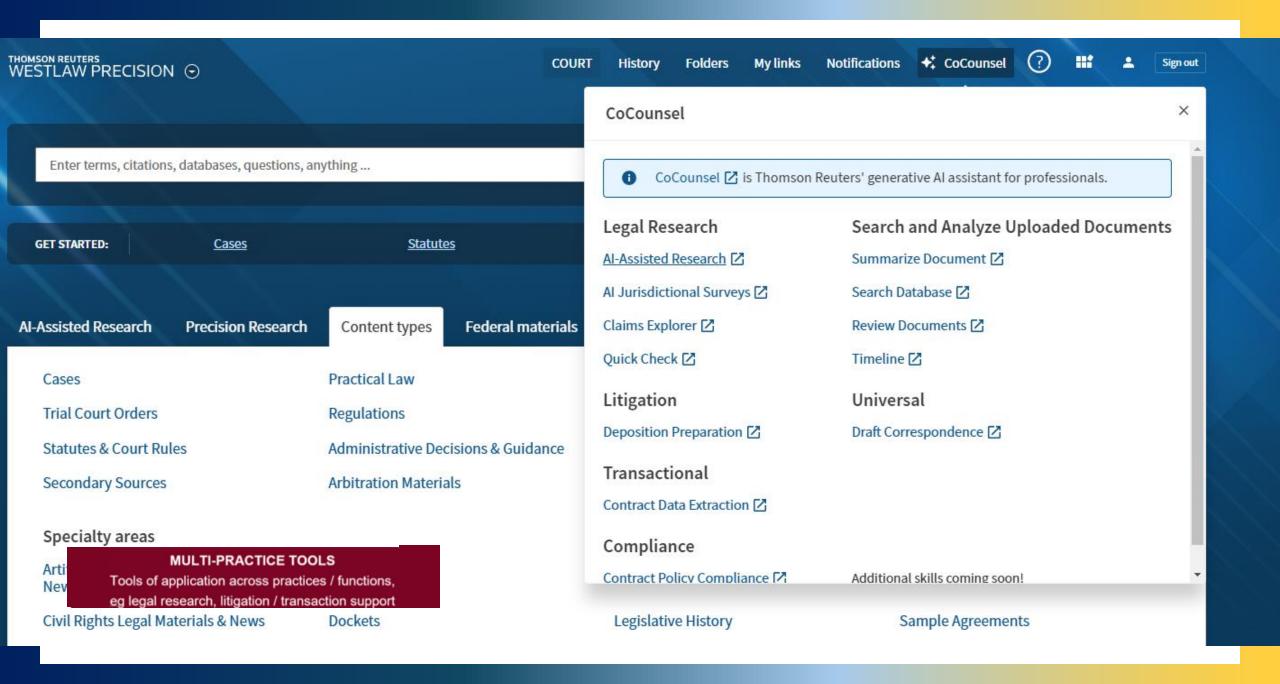


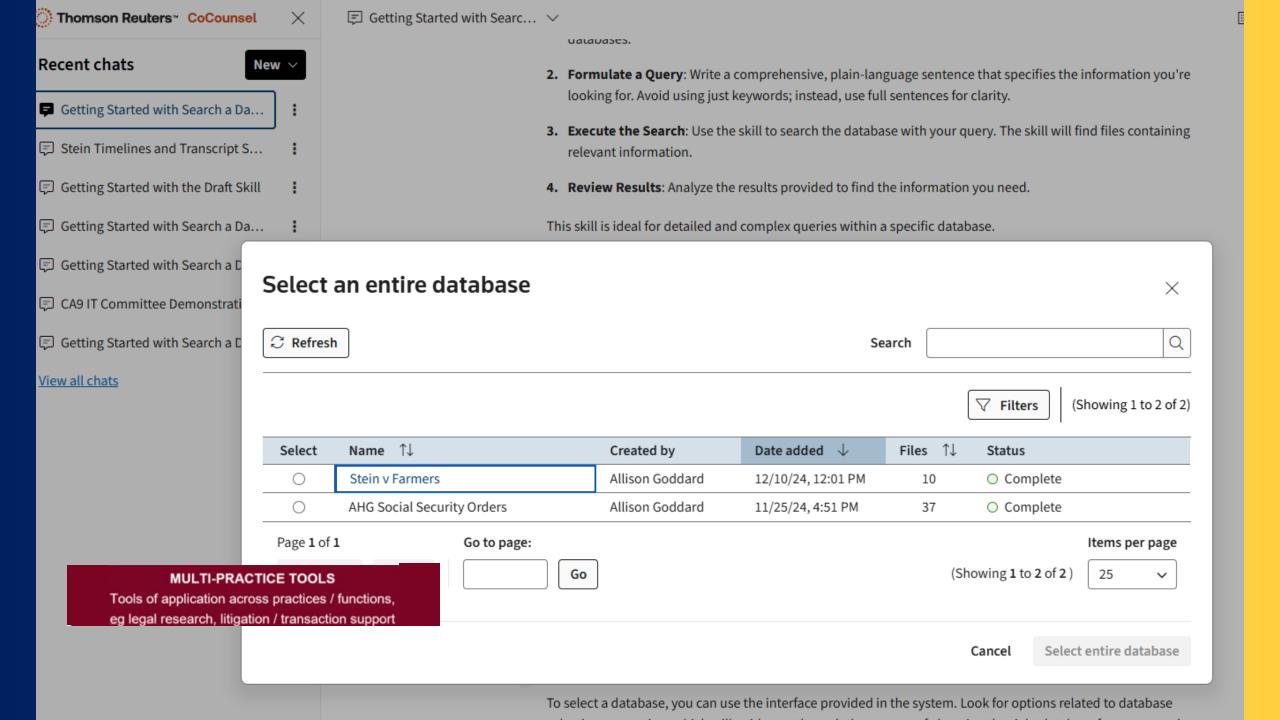


MULTI-PRACTICE TOOLS

Tools of application across practices / functions, eg legal research, litigation / transaction support

Non-Exhaustive List — Examples Only







Allison - 2:52 PM

Please create a timeline of the events in this trial based on these transcripts. The timeline should include citations to the transcript that refer to a specific event.

Database selected:
☐ Stein v Farmers



♦‡ Search a Database



September 9, 2018: Barbara and Stuart Stein were involved in a car accident in Colorado Springs, Colorado, when an uninsured motorist struck their vehicle from behind. 1

August 15, 2018 - February 15, 2019: The Steins had an active automobile insurance policy with Farmers Insurance Company of Arizona ("FICA") that included \$250,000 uninsured motorist bodily injury coverage per person. 2 With two vehicles covered, the Steins had a \$500,000 policy limit. 3

May 22, 2019: Steve Wayant, a claims adjuster at FICA, gave the Steins \$175,000 each, totaling \$350,000. 4 5 The letter accompanying the payment stated that FICA would not request reimbursement even if the final award was less than \$350,000. 6

MULTI-PRACTICE TOOLS

eins filed a lawsuit against FICA. 7 8

Tools of application across practices / functions, eg legal research, litigation / transaction support

Allison - 2:52 PM

Please create a timeline of the events in this trial based on these transcripts. The timeline should include citations to the transcript that refer to a specific event.

Database selected: ☐ Stein v Farmers



♦ Search a Database

September 9, 2018: Barbara and Stuart Stein were involved in a car accident in Colorado Springs, Colorado, when an uninsured motorist struck their vehicle from behind. 1

August 15, 2018 - February 15, 2019: The Steins had an active automobile insurance policy with Farmers Insurance Company of Arizona ("FICA") that included \$250,000 uninsured motorist bodily injury coverage per person. 2 With two vehicles covered, the Steins had a \$500,000 policy limit. 3

May 22, 2019: Steve Wayant, a claims adjuster at FICA, gave the Steins \$175,000 each, totaling \$350,000. 4 5 The letter accompanying the payment stated that FICA would not request reimbursement even if the final award was less than \$350,000. 6

February 28, 2019: The Steins filed a lawsuit against FICA. 7 8

July 31, 2020: Mrs. Stein's deposition was taken. 9

MULTI-PRACTICE TOOLS

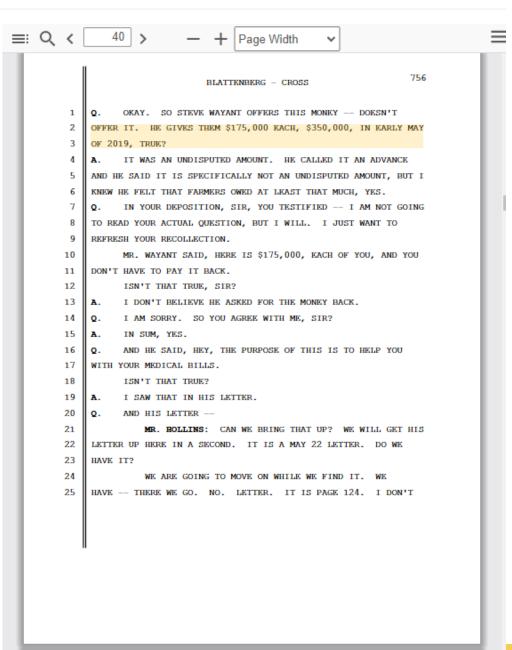
claim from Mr. Wayant, who

Tools of application across practices / functions,

eg legal research, litigation / transaction support
September 2020: An independent medical evaluation was conducted in the
Stein claim. 11

December 15, 2020: Mr. Kammeraad completed an evaluation of the Stein claim. 12

ALL FOOTNOTES / FN4 - Stein Day Four.pdf



 \leftrightarrow

Summarizing Documents Using GoGounsel-L330 Task Optimization (Reviewing, Summarizing and Drafting Documents)

Using our prioritization matrix in conjunction with quantitative & qualitative data review we identified an opportunity with low complexity and high ROI within the L330 task code.



Uniform Task-Based Management System

L330 Depositions.

All work concerning depositions, including determining the deponents and the timing and sequence of depositions, preparing deposition notices and subpoenas, communicating with opposing or other party's counsel on scheduling and logistics, planning for and preparing to take the depositions, discussing deposition strategy, preparing witnesses, reviewing documents for deposition preparation, attending depositions, and drafting any deposition summaries.

Multi-Practice Tools

Legal Research Legal Assistants Matter/Case Management/ Document Management

eBilling/ Time Tracking





WESTLAW PRECISION





Discover Vincent AI



LEGORA













MULTI-PRACTICE TOOLS

Tools of application across practices / functions, eg legal research, litigation / transaction support

Non-Exhaustive List — Examples Only

Legal Invoice Review - Legal Decoder

UBS and UnitedLex Collaboration Awarded 2025 ACC Value Champions for Excellence in Legal Innovation



Tech-enabled partnership with Legal Decoder focused on legal spend optimization drove 25% cost reduction while surfacing long-term efficiency gains

Mar 13, 2025, 9:00 AM ET

NEW YORK, March 13, 2025 (GLOBE NEWSWIRE) -- UnitedLex, a tech-enabled legal and professional services company, has been honored by the Association of Corporate Counsel as a 2025 Value Champion alongside UBS, a global financial services company, supported by technology from Legal Decoder. This prestigious recognition honors organizations that demonstrate creative and value-based legal management skills, driving both internal efficiencies and industry-wide transformation. The award recipients were honored for their innovative project, "UBS and Credit Suisse Outside Counsel Management Integration: AI-Powered Optimization with UnitedLex and Legal Decoder."

"At the heart of this project was the close collaboration between the UBS Outside Counsel Management team, the UBS in-house legal team, and UnitedLex, to turn analytic insights into meaningful action," said John Burke, Managing Director, Outside Counsel Management, UBS. "This was a truly collective effort, requiring precision, professionalism, and objectivity from all stakeholders. We delivered a level of success that speaks to the strength of our partnership and the value of a data-driven approach."

By integrating data-driven decision-making into UBS's legal operations, this project strengthened a foundation for sustainable legal cost management, establishing a roadmap for ongoing spend analysis, monitoring, and strategic decision making.

Oth	Per Use Cases Summarizing Documents	Legal Assisiant – Summarizing large evidentiary materials with legal analysis Document Management – Summarize key legal repositories
2.	LegalResearch	Legal Research - research judicial statistics by jurisdiction Legal Assistant - take research and have assistant generate memo of research as it relates to key documents
පිං	Raviaving/Analyzing Documents	d:filling-evaluatekeytaskeedesbeingbilledtobyvolume eestandskilllevel Matter/PocumentManagement-reviewkeyeaseelaims relativotoevidenesanddevelopstrategy
Q _o	Draffing Documents	Legal Assistant = draftproliminary memoor motion based on specific legal research and uploaded files Legal Assistant = draftprivacy policy incorporating relevant new statutes and regulations
Tools of ap	Comparing Info Against Reference Materials MULTI-PRACTICE TOOLS oplication across practices / functions, search, litigation / transaction support	Legal Assistant - Compare Contractio Standard Terms and Conditions and Identify deviations, impact on regotations, and proposed redlines

Practice Edhaction-t Cases PRACTICE / FUNCTION TOOLS Tools serving specific practice / function needs, eg, IP management

Practice / Function Tools



PRACTICE / FUNCTION 1
Tools serving specific practice
/ function needs, eg, IP management

Litigation

LECALMATION® | With Watson



A Day's Work in Two Minutes

We produce high quality first drafts of answers and initial written discovery in about 2 minutes — tasks that normally take attorneys or paralegals hours to complete in the early stages of litigation.

PRACTICE / FUNCTION TOOLS

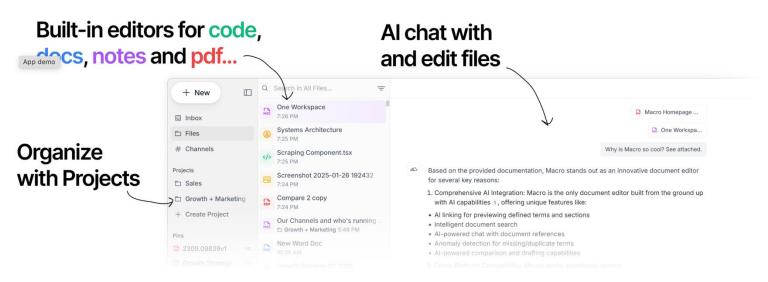
Tools serving specific practice
/ function needs, eg, IP management

Commercial & Transactions



One Al Workspace

Chat and collaborate with Al. Edit pdfs, docs, notes, code and diagrams in one place.



PRACTICE / FUNCTION TOO

Tools serving specific practice
/ function needs, eg, IP management

Custom Tools + se Cases CUSTOM Advanced expertise using variety of tools, eg client retainer model





Baker McKenzie Awarded Best Use of Al at 2025 Legalweek Leaders in Tech Awards

Leading global law firm Baker McKenzie has been awarded Best Use of Artificial Intelligence in the Law.com 2025 Legalweek Leaders in Tech Awards. This recognition highlights the innovative partnership between the Firm's cybersecurity and applied AI (BakerML) practices, which has revolutionized how Baker McKenzie's lawyers respond to global cybersecurity incidents.

Brian Hengesbaugh, chair of data and cybersecurity at Baker McKenzie, noted, "As global cyber threats grow in scale, speed and sophistication, clients need legal partners who can match pace. This recognition reflects the power of combining deep cybersecurity legal expertise with advanced AI, enabling faster and more confident decision-making. Our collaboration has been a game-changer for us helping our global clients navigate the increasingly complex regulatory landscape, and we're proud to be at the forefront of transforming how legal support is delivered in these high-stakes moments."

CUSTOM

Advanced expertise using variety of tools, eg client retainer model



Media Contact:

Michael Clark American Arbitration Association +1.212.716.3978 clarkm@adr.org

AAA-ICDR® Launches New AAAi Panelist Search* to Enhance Panelist Selection with AI Technology

NEW YORK (October 10, 2024)—The American Arbitration Association® (AAA®) and its international division, the International Centre for Dispute Resolution® (ICDR®), today announced the internal beta launch of AAAi Panelist Search, a new generative artificial intelligence (GenAI)-powered panelist selection tool. AAAi Panelist Search is designed to mine the comprehensive AAA-ICDR Roster to identify the most suitable matches for arbitration and mediation cases. Case managers will use this tool to supplement their traditional roster searches, aiming to build a list of arbitrators or mediators tailored to the specific parameters of each case.

"In March, we initiated a beta test with a select group of case managers to compare AAAi Panelist Search to their panelist selections," said Cindy Rumney, AAA vice president of panel resources and development. "By the end of summer, most of the beta team were incorporating it into their list creation process. AAAi Panelist Search effectively identifies the best fits for each case, aligning closely with the selections made by our experienced case managers."

Advanced expertise using variety of tools,

eg client retainer model

Introducing ClauseBuilder® AI (Beta) and API Innovations: Streamlining Arbitration and Mediation Clause-drafting with Generative Al



Posted on: Tue, 12/03/2024









By Caitlin Saint-Jean

The AAA® has launched ClauseBuilder AI (Beta), a generative AI (GenAI) tool designed to simplify drafting arbitration and mediation clauses while introducing new efficiencies through application programming interfaces (APIs). The tool leverages natural language processing to enable users to create alternative dispute resolution (ADR) clauses aligned with AAA standards, offering precision and customization. Additionally, the new APIs streamline case administration by facilitating seamless data exchange, filing, and tracking for users managing multiple cases. Below, AAA leaders provide insights into these developments: Chief Information and Innovation Officer Diana Didia emphasizes collaboration with the legal team for clause accuracy and the strategic use of APIs; Software Development & Operations Vice President Yogesh Chaudhari highlights the intuitive design of the tool; and President and CEO Bridget McCormack discusses the AAA's mission to enhance dispute resolution through accessible and innovative technology.

CUSTOM Advanced expertise using variety of tools, eg client retainer model

ÁLM LAW.COM



Lori Cohen, left, and Gerard Buitrago, right, with Greenberg Traurig. Courtesy photos

NEWS

'Not Going Away': A Star Greenberg Traurig Litigator Lost Her Voice. AI Brought It Back

Lori Cohen achieved an impressive 58 defense verdicts before suddenly and inexplicably losing her voice. Now, with the help of her long-time trial technologist and friend Gerard Buitrago, she's harnessing the power of Al to get back in the courtroom.

January 24, 2024 at 07:47 PM

14 minute read

Artificial Intelligence



Stephanie Wilkins 3

Advanced expertise using variety of tools, eg client retainer model

Arizona Supreme Court taps Al avatars to make the judicial system more publicly accessible

Arizona highest court has created a pair of Al-generated avatars to deliver news of all rulings issued by the justices

By SEJAL GOVINDARAO Associated Press March 17, 2025, 9:06 PM











PHOENIX -- Arizona's highest court has created a pair of AI-generated avatars to deliver news of every ruling issued by the justices, marking what is believed to be the first example in the U.S. of a state court system tapping <u>artificial intelligence</u> to build more human-like characters to connect with the public.

A court in Florida uses an animated chatbot to help visitors navigate its website, but the Arizona Supreme Court is charting new territory with the creation of Victoria and Daniel. Made of pixels, the two avatars have a different job in that they serve as the face of coming from the court just as a spokesperson made of flesh and blood would

Advanced expertise using variety of tools, eg client retainer model



Chaz Deluca Jan 23, 2024

Introducing the Legal Case Brief Assistant - A Tool for Law Students



Hello everyone,

I'm excited to share a tool I've developed called the "Legal Case Brief Assistant". This Al assistant is designed to aid us in the process of briefing legal cases, a task that can sometimes be time-consuming and complex.

URL: Legal Case Brief Assistant □→

Instructions:

- 1. Search for the Case on LexisNexis: Find the legal case you're interested in.
- 2. Download the Case Document: Choose 'Microsoft Word' format for the download.
- 3. **Select and Deselect Appropriate Options:** Opt for 'Full documents' and deselect options like 'Shepard's Signal™ Indicator', 'Headnotes', 'Core Terms', etc.
- 4. Complete the Download: Save the file to your computer.
- 5. Use Legal Case Brief Assistant: Upload the downloaded Word document to the platform.

Please note, it's imperative to read the cases thoroughly. This tool is meant to assist in briefing but not replace the comprehensive understanding that comes from reading and analyzing cases ourselves.

Feel free to try it out and share your thoughts or observations. Looking forward to hearing your feedback!

CUSTOM

Advanced expertise using variety of tools, eg client retainer model



Use Cases for GenAl in Legal

Introduction

Generative AI is both replacing and supplementing traditional tasks performed by paralegals and lawyers across law firms of all sizes.

As AI adoption is relatively new, clients and legal professionals have shown varied responses to its use in law:

- Some clients explicitly prohibit Al use, while others actively require it.
- Attorneys and paralegals range from enthusiastic adopters to skeptical observers.
- Several firms are developing proprietary AI tools and training programs.

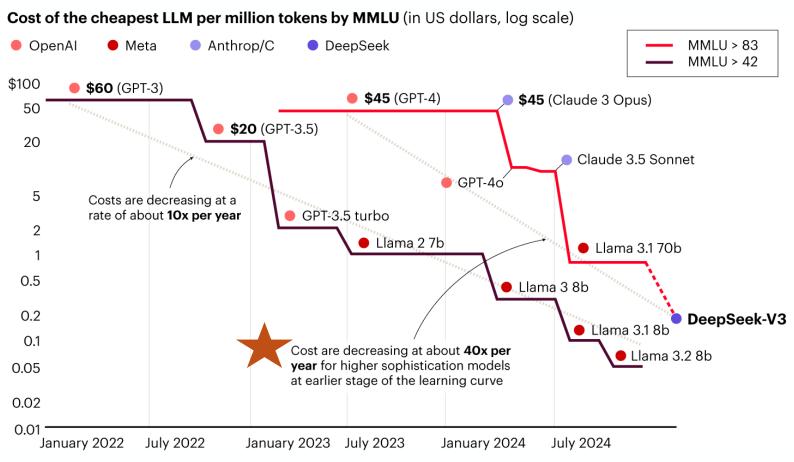
Clients and attorneys continue to explore, question, and adapt to these technological changes.

RAILS Working Group 1 developed the below resources on use cases for AI in legal to assist attorneys in communicating the opportunities for AI with clients or colleagues. We hope this resource fulfills a need in the ecosystem.

Read the Use Cases



Cost of Intelligence is Dropping Rapidly



The cost of human
intelligence is a blocker and
a limiter for the scope of legal
work being done

 As the cost of intelligence decreases legal teams can look at work from a different perspective

Source: Bain & Company (2025)



Steven Lerner - 2nd Senior Reporter at Law360 6h • 🕓



A look at **#legaltech** funding by month.

February 2022: \$73.3 million

February 2023: \$67.2 million

February 2024: \$47.9 million

February 2025: \$983.2 million

One of these things is not like the other.



CE Joe Borstein and 16 others

2 comments

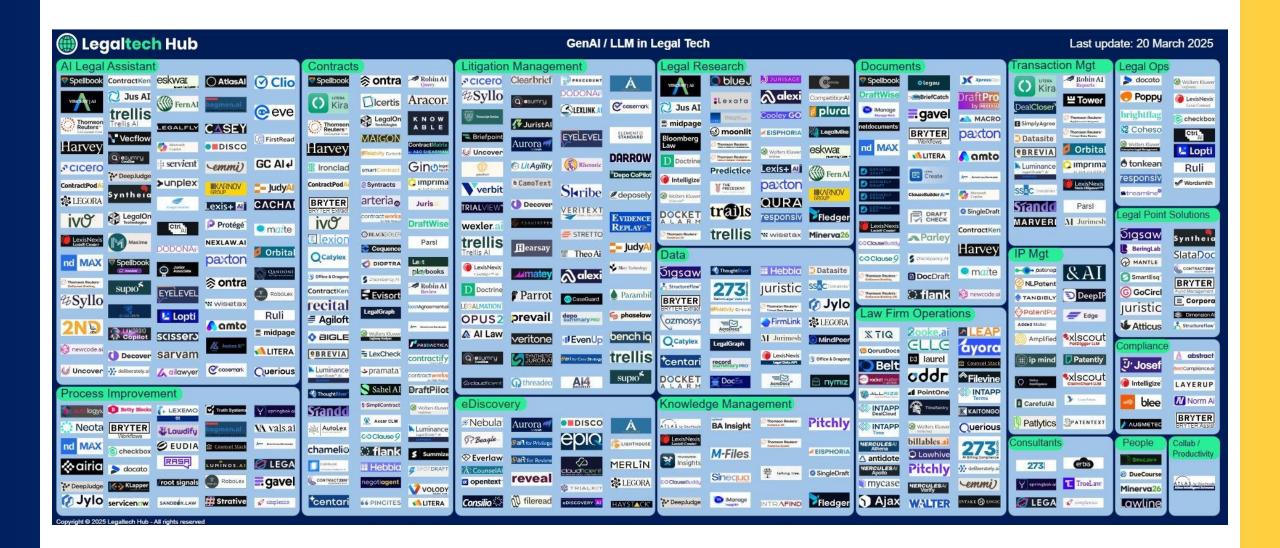












Al will Replace Legal Tasks

Goldman | Economics Research

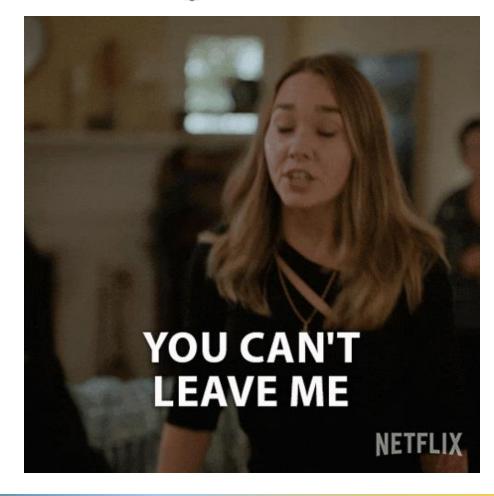
26 March 2023 | 9:05PM EDT

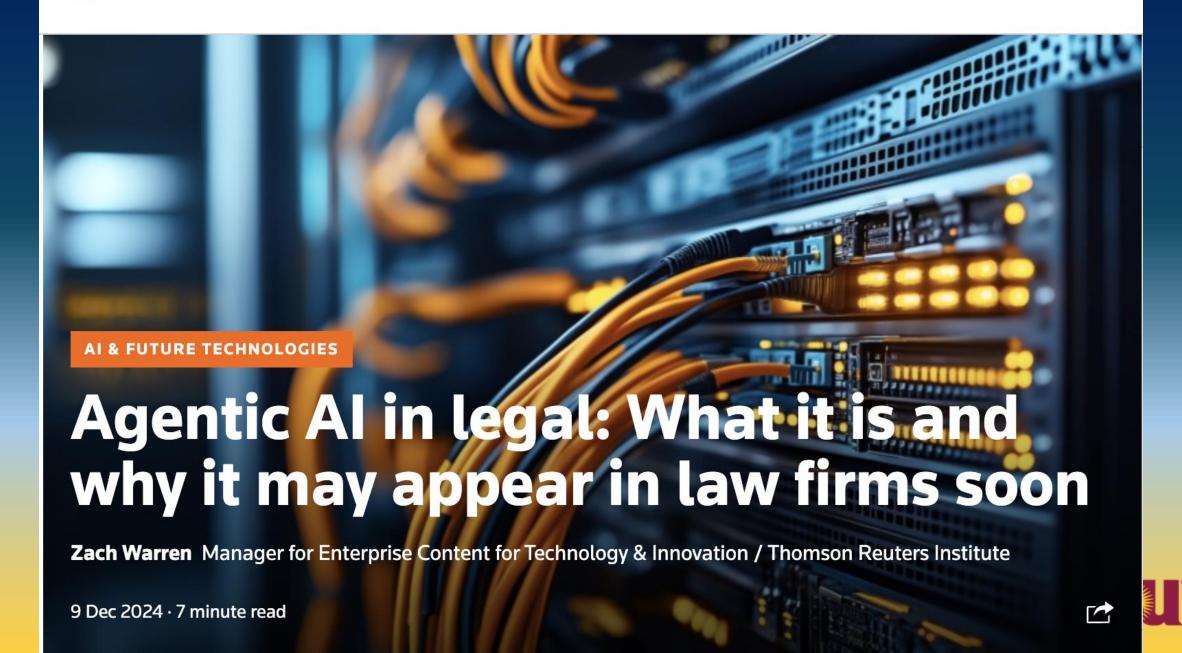
Global Economics Analyst

The Potentially Large Effects of Artificial Intelligence on Economic Growth (Briggs/Kodnani)

44% of legal work can be automated by Artificial Intelligence

Al will Create More Legal Tasks







Nicola Shaver . 1st

Driving the Future of Law at Legaltech Hub | Legal AI, Legal Inno... 2w • •

So many people have expressed concern about Al's impact on lawyer training.

"If young lawyers don't do things manually (the way they've always been done), how will they learn?"

This is the exact same objection that has been lodged every time new technology is introduced.

Lemail? How will lawyers learn to write proper legal letters?

<u>A</u> eDiscovery systems? How will lawyers learn how to perform document review and identify relevant evidence?

⚠ Online research systems? How will lawyers learn to perform their own caselaw research?

▲ Document automation? How will lawyers learn to write contracts?

In exactly *none* of these scenarios has automation ultimately impeded legal training.

This time, there is another consideration: we have available to us the single best learning tool that has ever existed.

The very AI systems that naysayers fear will upend the training of young lawyers will in fact become the delivery systems for that training in the future.

Even now, for those so inclined, these systems are outstanding teachers and trainers. Upload any complex document into an AI system and ask questions to make sense of it. You can already use AI to build training programs to learn a new language or to develop self-guided lessons on endless subject matters.

In the future, built out properly, organizations will be able to upload checklists and process maps and offer an interface wherein junior associates can ask and learn how to do things - with not just answers but relevant learning materials pushed to them.

None of this will happen organically, though. Just as professional development teams had to create training programs before, so they will have to design and build training programs that are coded into Al systems, allowing for just-in-time learning that is accessible but also oriented towards appropriate skills development depending on the practice area and seniority of the user.

Flailing our arms and worrying about a loss of skills won't get us anywhere, and neither will ignoring the fact that AI is going to change the way we learn.

Professional development teams should be pausing now to determine how best to upgrade learning programs given the inevitable adoption of Al by everyone in their organization. If we don't consciously develop those new systems for learning, then learning won't happen. But that will be our fault, not the Al's.

#artificialintelligence #AI #law #legal #legalskills



Forbes

FORBES > INNOVATION > AI

Lawyers Getting Tripped Up By Generative AI Such As ChatGPT But Who Really Is To Blame, Asks AI Ethics And AI Law

REUTERS® New York law fake ChatGP1

By Sara Merken

June 26, 2023 4:28 AM EDT · Updated

Lance Eliot Contributor ()

Dr. Lance B. Eliot is a world-renowned expert on Artificial Intelligence (AI) and Machine Learning... **Follow**







May 29, 2023, 08:00am EDT

The Rise of AI: Why Legal Professionals Must Adapt or Risk Being Left Behind

Artificial Intelligence has already taken over many jobs that were previously handled manually. This technology's continuous development challenges more professions and will even disrupt high-skill areas such as the legal industry.



BY ROLAND POLZIN • JAN 11, 2023

Share

 \odot

Could It Be Unethical Not to Use AI?

At its 2019 annual meeting the ABA adopted Resolution No. 112 urging courts and lawyers to address the emerging ethical and legal issues...

By Amy Endicott and Omar Haroun | January 07, 2021



Shutterstock image

At its 2019 annual meeting the ABA adopted Resolution No. 112 urging courts and lawyers to address the emerging ethical and legal issues relating to the usage of artificial intelligence (AI) in the practice of law including: bias, explainability and transparency of automated decisions made by AI; ethical and beneficial usage of AI; and controls and oversight of AI and the vendors that provide AI.

TABLE 11.1. New jobs for lawyers

the legal knowledge engineer the legal technologist the legal hybrid the legal process analyst the legal project manager the ODR practitioner the legal management consultant the legal risk manager

RICHARD SUSSKIND



INTERNATIONAL BESTSELLER

TOMORROW'S LAWYERS THIRD EDITION

An Introduction to Your Future





NEW SKILLS FOR LEGAL PROFESSIONALS IN THE AGE OF AI

- Basic Tech Competency
- Agility Growth Mindset
- Technology Evolution
- Behind the Blackbox
- Hands on Workshops
- Use Case Discussions
- Patience
- Personal Use Cases

Legal Professionals are the key...



Ethan Mollick in • Following

Associate Professor at The Wharton School. Author of Co-Intelligence 13h · 😘

Big firms like Amazon and Microsoft shipping LLMs need to recognize that IT is not always the center of AI use in companies - the key to productivity is often workers and subject matter experts using chatbots who experiment & share what they learn. This is where we saw the gains in our experiments at Procter and Gamble and at BCG.

Making key features and products only accessible to IT functions and expecting them to build centralized solutions means that the tools are not in the hands of the people who will figure out the best use cases. There is a role for IT, obviously, but it is not always the traditional one in plays in technology adoption.

COM Gerald Glover III, Esq. and 1,263 others

155 comments · 94 reposts

